

ILLINOIS COMMERCE COMMISSION

DOCKET 01-0432

REBUTTAL TESTIMONY OF LEONARD M. JONES

OCTOBER 10, 2001

I. Introduction and Purpose of Testimony

1
2 1. Q. Please state your name, business address, and present position.

3 A. Leonard M. Jones, 500 South 27th Street, Decatur, Illinois 62521. I am Director –
4 Business Planning and Forecasting for Illinois Power Company.

5 2. Q. Have you previously submitted direct testimony and exhibits in this proceeding?

6 A. I previously submitted IP Exhibits 6.1 through 6.5.

7 3. Q. What is the purpose of your rebuttal testimony?

8 A. The purpose of my rebuttal testimony is to respond to portions of the direct testimony of
9 Staff witnesses Lazare and Haas, IIEC witnesses Stephens and Phillips, and People of
10 the State of Illinois ("AG")/Citizens Utility Board ("CUB") witnesses Effron and Smith
11 concerning billing determinants, revenue allocation, and rate design issues.

12 4. Q. In addition to IP Exhibit 6.6, your prepared rebuttal testimony, are you sponsoring other
13 exhibits?

14 A. Yes, I am sponsoring IP Exhibits 6.7 through 6.13, which were prepared by me or
15 under my direction and supervision.

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ILL. C. C. DOCKET NO. 01-0432
IP Exhibit No. 6.6

Witness _____
Date 11/30/01 Reporter CL

II. Revenue Allocation

16

17 5. Q. Mr. Lazare proposes to allocate revenue requirement responsibility to each rate class
18 strictly based on embedded cost of service. Do you accept his approach?

19 A. The approach used in my direct testimony was the approach used in IP's 1999 DST
20 case. However, for purposes of this case, the Company is willing to adopt Mr.
21 Lazare's approach, and allocate the revenue requirement based solely on cost of
22 service.

23 6. Q. Does the Company agree with Mr. Lazare that IP's original proposal was fundamentally
24 flawed?

25 A. No. The Company's original proposal uses the same approach that was approved by
26 the Commission in the 1999 DST case. The rationale that the Company offered and the
27 Commission accepted has not changed. Prices for lighting customers were set based on
28 the bundled charge less the energy component included in the bundled rates. This rate
29 design allowed customers to choose an alternate energy supplier for lighting based on
30 the comparisons to the energy cost embedded in the Company's bundled rate.

31 7. Q. Then why are you accepting Mr. Lazare's approach?

32 A. Experience to date indicates that lighting customers that switch to delivery service do so
33 because the lighting account is tied to other, non-lighting service accounts of the
34 customer. Thus, the prices for lighting service have been of little consequence in the
35 customer's decision to elect delivery service. Given the apparent irrelevance of lighting
36 rates in the lighting customer's switching decision, and Mr. Lazare's desire to allocate

the revenue requirement based solely on cost of service, the Company has elected to accept Mr. Lazare's revenue allocation approach.

8. Q. Have you allocated IP's rebuttal revenue requirement to the rate classes based on the revised embedded cost of service study performed in Ms. Althoff's rebuttal testimony?

A. Yes. The results are shown in IP Exhibit 6.7.

III. Billing Determinants

9. Q. Have revisions been made to IP's billing determinants as discussed by Staff witness Lazare at pages 43-44 of his direct testimony and by IIEC witness Phillips at page 18 of his direct testimony?

A. Yes. The revised billing determinants are provided in IP Exhibit 6.8.

10. Q. Please briefly describe the revisions made to the billing determinants.

A. First, revisions were made to residential kWh totals to account for weather normalization of the unbilled sales total. Second, the number of customers apportioned between the low voltage "up to 200 kW" demand metered group and the non-demand metered non-residential group were adjusted to properly reflect the number of customers that qualify for Small Use General Service. Since customers moved from one group to another, the kWh and kW associated with those customers were also moved to the appropriate class. Third, the demand values used for "Demand Charge" inadvertently reflected a 12 month maximum demand rather than 12 individual monthly maximum demands. The correct values are shown in IP Exhibit 6.8.

11. Q. Have you reviewed AG/CUB witness Effron's testimony regarding the Company's billing determinants?

66 12. Q. Why was the number of residential customers counted in December 2000 lower than
67 the average for the year?

73 **IV. Rate Design**

76 A. Yes. Mr. Lazare and Mr. Phillips request some more specific explanation for the
77 Company's proposed rates.

78 14. Q. Have you developed a more detailed explanation of the development of the Company's
79 proposed rates?

80 A. Yes. A methodology statement is provided in IP Exhibit 6.10. The methodology
81 statement shows how the Company's rates are based on embedded costs, and how
82 marginal costs are used as a guide in some pricing development. To a large extent, the
83 methodology statement provides a narrative guide to the information provided in the
84 Company's workpapers supplied in response to Staff Data Request AD-01. Further,
85 the Company's approach to developing demand charges is similar to that used in the
86 1999 DST case.

87 15. Q. Have the Company's proposed rates changed as a result of changes to the electric
88 distribution revenue requirement presented by other IP witnesses and summarized by
89 Mr. Mortland in his rebuttal testimony?

90 A. Yes. The proposed rates and resulting revenue presented in this testimony are based on
91 the Company's rebuttal revenue requirement values presented by Mr. Mortland. The
92 proposed rates, and a comparison between present and proposed rates, are shown in
93 IP Exhibit 6.11. It should be noted that, as in other cases, the use of rounded rate
94 numbers means that certain values have to be slightly adjusted to keep rate recovery
95 balanced with the revenue requirement.

96 16. Q. Have you considered the testimony of AG/CUB witness Smith concerning the rate
97 design for the residential class?

98 A. Yes, I have. Ms. Smith proposes to keep the facilities charges for delivery service
99 identical to those in bundled rates, and also proposes that the differential between the
100 first and second energy block be the same as in current bundled rates. Specifically, Ms.
101 Smith proposes Facilities Charges of \$6.33, \$8.46, and \$17.00 for multi-family, single

102 family, and three-phase service, respectively. Further, Ms. Smith proposes a first block
103 delivery charge differential that is 0.8 cents/kWh higher than the tail block delivery
104 charge. Although I can accept Ms. Smith's approach in concept for purpose of this
105 case, there are two implementation issues. First, Ms. Smith's proposed Facilities
106 Charges are equal to existing SC 2 Facilities Charges. However, on May 1, 2002,
107 residential rates will be reduced by another 5% (from the rates in effect in December,
108 1997). The Facilities Charges that will be in effect on May 1, 2002, for SC 2 will be
109 \$5.96, \$7.96, and \$16.00 for multi-family, single family, and three-phase service,
110 respectively. Second, Ms. Smith proposes to use 0.8 cents/kWh to differentiate the
111 first block delivery charge from the tail block delivery charge. However, 0.8 cents/kWh
112 is the summer season price differential that will be in effect for SC 2 on May 1, 2002.
113 The winter season price differential will be 1.76 cents/kWh. The load weighted (by
114 seasonal kWh usage) differential is 1.4 cents/kWh. Thus, using Ms. Smith's
115 methodology for pricing residential service, the Facilities Charges for SC 2 and the
116 load-weighted summer and winter per kWh first block price differential in effect on May
117 1, 2002 should be used.

118 17. Q. How do Ms. Smith's proposed prices compare to the values generated by the
119 Company's cost based rate design approach?

120 A. A comparison of the Facilities Charges may be found in IP Exhibit 6.10 (Schedule 2,
121 item 1, page 5). The single family Facilities Charge from SC 2 (on 5/1/2002) is very
122 close to the cost of service (\$7.96 price vs. \$8.25 cost), while the multi-family Facilities
123 Charge is well below cost of service (\$5.96 price vs. \$7.13 cost) and the three-phase

124 Facilities Charge is above cost of service (\$16.00 price vs. \$13.34 cost). Using the
125 Company's rate design methodology outlined in IP Exhibit 6.10 (Schedule 2, item 3,
126 page 7), the first block delivery charge would have been 0.9 cents/kWh higher than the
127 tail block. Again, the Company's rate design methodology would have generated results
128 close to the methodology proposed by Ms. Smith.

129 18. Q. What do you conclude regarding Ms. Smith's proposed residential rate design
130 methodology?

131 A. Given that delivery service will be a new experience for residential customers, Ms.
132 Smith argues that greater weight should be given to maintaining continuity between
133 bundled and delivery service rates, which would contribute to simplicity and customer
134 understanding (AG/CUB Ex. 1, p. 12). While her approach differs from the
135 Company's proposal, the results are reasonably close. Therefore, the Company will use
136 Ms. Smith's residential rate design approach, modified to adjust Facilities Charges for
137 the additional 5% rate decrease to become effective on May 1, 2002, and to adjust the
138 first block delivery charge differential to match the combined load-weighted
139 summer/winter first block energy charge differential in SC 2 under the rates to be in
140 effect May 1, 2002. Movement to fully cost based rates may be made in subsequent
141 proceedings after evaluating customer reaction to the initial delivery service rates.

142 19. Q. How does the AG/CUB residential rate design proposal compare to the proposal
143 offered by Staff witness Lazare?

144 A. Mr. Lazare also proposed to use the existing facilities charges for bundled SC 2 as the
145 starting point. However, Mr. Lazare proposes to use a flat energy charge to recover

146 the remaining allocated revenue requirement in order to send consumers in higher usage
147 brackets a price signal to conserve energy. He states that "The higher rate applying to
148 higher usage levels would encourage these customers to reduce wasteful consumption;
149 thereby mitigating upward pressure on power prices and benefiting the environment
150 accordingly." (Staff Exhibit 5.0, p. 39).

151 20. Q. AG/CUB witness Smith (AG/CUB Ex. 1, p. 12) also states that the 300 kWh block
152 will give customers less incentive to conserve usage. Is encouraging conservation an
153 appropriate rate design objective for delivery service rates at this time?

154 A. I question whether encouraging conservation in electricity use should be a consideration
155 in setting rates of a delivery services provider that does not supply energy. Putting that
156 aside, however, price signals sent to consumers should reflect the cost of providing the
157 service to the consumer. One of the consequences of establishing cost-based prices is
158 that, if unit costs increase as one serves additional customer load, the unit price will
159 likewise increase, giving customers an incentive to conserve energy. In the example
160 provided by Mr. Lazare, he indicated that it is reasonable to assume that a customer
161 using 3,000 kWh per month would require larger secondary facilities than a customer
162 using 300 kWh per month. (Staff Exhibit 5.0, p. 38) While it costs more in total dollars
163 to serve a larger residential customer than a smaller customer, doing so is cheaper on a
164 cents/kWh basis. For example, IP Exhibit 6.12 shows that for secondary level systems,
165 it costs ⁴⁴~~\$52~~/year to serve each customer who uses only 300 kWh per month served off
166 that circuit. For customers that use 3,000 kWh per month, the secondary level systems
167 necessary to serve each customer cost ⁷⁶~~\$79~~/year. For the 300 kWh per month

168 customer, this equates to over ^{1.2}~~1.4~~ cents/kWh, while for the 3,000 kWh per month
 169 customer, this only amounts to 0.2 cents/kWh. Thus, as customers with a typical load
 170 pattern increase in size, secondary voltage level systems needed to serve the customer
 171 decrease in cost per kWh. This also demonstrates that a declining block rate is
 172 appropriate, and that a flat delivery rate per kWh would provide a subsidy from the
 173 larger residential customer to the smaller residential customer. The same is true for
 174 Small Use General Service Customers.

175 21. Q. The example in IP Exhibit 6.12 shows that it typically costs more in absolute dollars to
 176 serve a larger customer. Why then has the Company proposed to recover all
 177 secondary costs in the first 300 kWh delivery charge?

178 A. First, secondary facilities are installed as a function of the number of customers and
 179 expected demand on the facilities. IP Exhibit 6.12 indicates that the secondary system
 180 cost is heavily weighted toward a function of the customer being connected to the
 181 Company's system. As such, the cost may be best recovered through a fixed facilities
 182 charge. The demand or usage sensitive portion of the cost is relatively small. In effect,
 183 the incremental cost of secondary service to larger customers is only ^{0.10}~~0.08~~cents/kWh
 184 [^{75.73}~~78.73~~ - ^{43.75}~~52.01~~]/(36,000kWh-3,600kWh) = ^{0.10}~~0.08~~cents/kWh]. Second, 99% of the
 185 Company's residential customers use less than 3,000 kWh per month. Nearly 80% of
 186 the Company's residential customers use less than 1,150 kWh per month, and 50% of
 187 residential customers use less than 650 kWh per month. The embedded cost of the
 188 facilities was incurred to serve all of the Company's residential customers, and as such
 189 are heavily weighted toward facilities that are designed to serve an average (smaller)

190 customer. While the 1% of secondary facilities constructed to serve customers using
191 3,000 kWh per month or more are indeed included in the average, the 20% of
192 customers who do not use 300 kWh per month are likewise included. Thus, on
193 balance, the Company's proposal is reasonable and equitable to all customers. Next, in
194 a rate class with over 500,000 customers, there are bound to be situations where the
195 rate design does not seem adequate to properly recover a particular customer's cost of
196 service. For instance, the Company serves customers in both urban and rural areas,
197 and with overhead service and underground service. In the interest of rate simplicity,
198 the Company has not addressed cost of service differences arising from urban vs. rural
199 locations and overhead vs. underground service in rate design. Similarly, recovering the
200 secondary voltage system costs in the first block delivery charge is fair for the vast
201 majority of the Company's customers. Finally, not all customers use 300 kWh per
202 month. Only approximately 80% of residential customers consistently use more than
203 300 kWh per month. Thus, some smaller customers do not fully pay for secondary
204 facilities that serve them.

205 22. Q. Has the Company considered IIEC witness Stephens' complaint that the shifting of
206 revenue responsibility from lower voltage customers to higher voltage customers has
207 increased rates to the high voltage customers too much?

208 A. Yes. The Company's proposal in direct testimony based the non-residential facilities
209 charges on the total embedded customer cost methodology as outlined in IP Exhibit
210 6.10. In order to mitigate some of the rate impact of moving prices to cost of service
211 immediately, the Company is now proposing to move the price of the combined facilities

212 and metering charge one-half of the way between the current delivery service price and
213 the cost of service. The adjustment created in this step will be applied to the Facilities
214 Charge. The metering charge will be set equal to cost of service, since this is an
215 unbundled service that may be provided by others. This approach will also increase the
216 revenue recovery from the lower voltage customers as compared to IP's original
217 proposal, thereby allowing for a lower charge to higher voltage customers. The
218 mechanics of the Company's proposal are outlined in IP Exhibit 6.10.

219 23. Q. With the adjustment to Facilities Charges described above, what is the Company's rate
220 design proposal for Small Use General Service metered customers?

221 A. The Company proposes Facilities Charges of \$8.03 and \$11.09 for single and three-
222 phase service, respectively. Further, the Company proposes Metering Charges of
223 \$3.35 and \$7.78 based on the unbundled metering ECOSSE results provided by IP
224 witness Althoff in her rebuttal testimony and the methodology outlined in IP Exhibit
225 6.10. The Delivery Charge maintains a first block of 300 kWh priced higher than the
226 tail block for the reasons discussed above for the residential class. Secondary system
227 costs form the basis for the rate differential, and the development of the charge is shown
228 in IP Exhibit 6.10 (Schedule 2, item 3, page 7). The total Delivery Charge has been
229 reduced by an amount of the subsidy created by the higher facilities charge as show in
230 IP Exhibit 6.10 (Schedule 2, item 3, page 7).

231 24. Q. Do you have any comments on Mr. Lazare's criticism of the Company's proposed
232 delivery charge for unmetered customers?

233 A. Mr. Lazare criticized the Company's rate design for unmetered service because the
234 delivery charge increased by 723% from \$0.0014 to \$0.01152 cents/kWh. However,
235 Mr. Lazare is proposing an 1176% increase, from \$0.0014 to \$0.01787 per kWh for
236 this rate element. The Company's proposal simply keeps the unmetered service
237 Facilities Charge at the existing delivery service level, and recovers the remaining
238 allocated revenue requirement through the Delivery Charge.

239 25. Q. What impact did limiting the Facilities Charge movement as described above have on
240 the calculation of demand charges for non-residential Demand Metered customers?

241 A. The Facilities Charge methodology increases revenue recovered over the level of cost
242 of service, which provides a subsidy from the customer cost to the demand cost
243 category. The Facilities Charge subsidy was shared among each voltage level of service
244 according to each voltage level's demand related cost of service relative to the total.
245 The methodology is shown on IP Exhibit 6.10, Schedule 2, item 3, page 1. In short, the
246 Facilities Charge subsidy reduces the demand charges for all customers (including higher
247 voltage customers). The Company's proposed rates are shown in IP Exhibit 6.11 and
248 the methodology used to develop the rates is described in IP Exhibit 6.10.

249 26. Q. In addition to the Facilities Charge impact described above, have you changed the
250 demand charge development methodology from the Company's direct case filing?

251 A. Yes. In addition to the Facilities Charge change described above, the Company has
252 also refined its approach as to how other demand cost offsets were apportioned to the
253 various voltage levels. As shown in IP Exhibit 6.10 (Schedule 2, item 3, page 1),
254 Transformation Charge revenue and miscellaneous revenue also provide some cost

offsets. In the Company's direct case, demand prices were created by applying the entire Transformation Charge revenue offset to the primary voltage demand cost. The Company now proposes to apportion the revenue offset according to the ratio of the transformation demand at each voltage level to the total transformation demand. The revised approach recognizes that customers who do not use the primary voltage system also pay a Transformation Charge.

Similarly, in the Company's direct case, miscellaneous revenue provided a demand cost offset based on the ratio of the ECOS demand at each voltage level to the total ECOS demand. The majority of miscellaneous revenue collected from demand metered customers is for rental service of equipment (e.g., transformers and substations) and as such, should provide a cost offset to the voltage costs at the voltage level where the customer takes service. Rental service costs that were directly identified with a customer were credited to the appropriate voltage cost where the customer takes service. The costs that were not directly identified with a customer were allocated based on the ratio of the ECOS demand at each voltage level to the total ECOS demand. All of these steps have the impact of reducing demand charges for higher voltage customers.

27. Q. What are the proposed revenue increases for the three demand metered customer categories shown on IP Exhibit 6.8?

A. The revenue increase for customers up to 200 kW would be 39%; the revenue increase for customers with demands from 200 – 1,000 kW would be 36%; the revenue increase for customers over 1,000 kW would be 39%.

277 28. Q. What are the rate impacts of the Company's rebuttal rate design for customers over 5
278 MW?

279 A. Using the examples provided by IIEC witness Stephens (at page 8 of his direct
280 testimony), the percent revenue increases to customers at various voltage levels is as
281 follows: 12.47 kV and below: 16%; 34.5 kV to 69 kV: 55%; 138 kV and above:
282 75%. The increases on a per kWh basis are 0.066 cents/kWh, 0.048 cents/kWh, and
283 0.065 cents/kWh, respectively.

284 Further, contrary to Mr. Stephen's assertion, most customers over 1 MW
285 would pay a Transition Charge ("TC") if they switched from bundled service today. Of
286 the customers still served under bundled rates, all SC 21 and SC 24 customers, if
287 eligible to switch, would pay a TC if they switched by the end of October. The simple
288 average TC for SC 21 customers is approximately 2.25 cents/kWh and nearly 1.0
289 cent/kWh for SC 24 customers. Thus, to the extent that these customers were to
290 switch to delivery service, the delivery service rate design impact will be absorbed by
291 the customer's transition charge. In other words, the impact of the delivery service rate
292 change will not be felt by the customer, or the Company, in terms of total revenue paid
293 and collected. Further, if a customer does not have a TC, this is because the
294 customer's bundled service rate is near or below the cost the customer would incur for
295 power in the competitive market, plus delivery services (i.e., what the competitive
296 market could offer the customer).

297 29. Q. Mr. Stephens and Mr. Lazare both request additional support for the Company's
298 proposed Reactive Demand Charge. What support does the Company have for its
299 proposed \$0.20/kVAR charge?

300 A. The basis for the proposed charge is presented in IP Exhibit 6.10 (Schedule 2, item 5).

301 The charge is based on the cost of installing new capacitor banks, plus applicable
302 expenses. Use of the cost of a newly installed capacitor bank appropriately reflects the
303 economic decision that customers face – either take steps to minimize kVAR demand
304 or pay the Company's Reactive Demand Charge. Further, customers are free to install
305 their own capacitors to reduce kVAR's measured by the Company's meter. For
306 customers that own their own generation facilities, VAR's may be produced by the
307 generation facilities which would also offset kVAR's measured by the Company's
308 meter. Additionally, an increase in this charge serves to reduce the demand costs
309 recovered in other demand charges for customers over 1 MW. IP Exhibit 6.10
310 (Schedule 2, Item 3, Page 6). Thus, customers with better power factors benefit from
311 overall lower rates. Further, the current bundled service Reactive Demand Charge is
312 \$0.30/kVAR. Thus, as customers move from bundled rates to delivery services, they
313 will still see a decrease in the price paid for this component of service.

314 30. Q. Similarly, Mr. Stephens and Mr. Lazare also both request additional support for the
315 Company's proposed Transformation Capacity Charge. What support does the
316 Company have for its proposed \$0.50/kW charge for customers under 3 MW and
317 \$0.75/kW for customers 3 MW and over?

318 A. The basis for the proposed charge is presented in IP Exhibit 6.10 (Schedule 2, item 4).
319 The charge is based on the cost of installing new transformers, plus applicable
320 expenses. Use of the cost of a newly installed transformer appropriately reflects the
321 economic decision that customers face – have power transformed by the Company, or
322 provide their own transformation, through ownership or lease of facilities. Customers
323 are free to install their own transformers to transform power from the customer's supply
324 voltage to the voltage needed by the customer. Further, revenue collected from
325 Transformation Charges serves to reduce the demand costs recovered in other demand
326 charges for all demand metered customers. Thus, customers who rent or own their
327 transformation facilities do not pay for the service twice, and benefit from lower demand
328 rates. Further, the current bundled service Transformation Capacity Charge is
329 \$0.75/kW. As customers move from bundled rates to delivery service, they see a
330 decrease in price paid for this service if under 3 MW, or pay the same price if 3 MW or
331 larger.

332 31. Q. Mr. Stephens questions the price differential in the Transformation Charge for
333 customers above and below 3 MW. Do you have any response?

334 A. Yes. First, IP witness Voiles explains the history behind the Transformation Charge for
335 customers 3 MW and above. I also note that of 73 IP customers larger than 3 MW,
336 57 already own or rent their transformation facilities. Thus the charge would apply at
337 most to 16 customers. Moreover, the \$0.75/kW Transformation Charge for customers
338 over 3 MW is within the range of costs of recently installed facilities, as shown in IP
339 Exhibit 6.10 (Schedule 2, item 4). Customers 3 MW and over have demonstrated a

340 willingness to either rent or own their transformation facilities. If the rate for customers
341 above 3 MW is set too low (any amount below \$0.75/kW) other customers will
342 eventually pay the cost to serve via higher demand charges as customers requiring
343 expensive transformation facilities take the cheaper Transformation Charge, leaving the
344 remaining cost of serving the customer to be shared by all other customers. Further,
345 customers over 3 MW typically require substations to transform their power.
346 Substation costs can vary considerably from customer to customer. One customer may
347 desire additional fault protection equipment, while another may not. One customer's
348 transformation facility may need to be placed on a concrete pad secured with a fence,
349 while another customer's facilities may be pole mounted. Such customer preferences
350 and circumstances can cause cost differences. For this reason, the Company would
351 prefer to require customers 3 MW and over to rent or own their transformation
352 facilities. However, for reasons explained by Ms. Voiles, the Company currently has in
353 place a \$0.75/kW Transformation Charge for customers 3 MW and over.

354 32. Q. Could the Transformation Charge be based on embedded costs, as Mr. Stephens
355 proposes?

356 A. No. The Company's property accounting system does not provide sufficient detail to
357 determine if a transformer or substation is connected directly to a customer's delivery
358 point or not. Accordingly, incremental cost pricing for this service is the most practical
359 (and reliable) approach, and is consistent with the method used to set these rates in the
360 1999 DST case.

361 33. Q. Mr. Lazare takes issue with the Company's proposal to establish a Distribution
362 Capacity Charge for demand metered customers, based on the customer's maximum
363 demand experienced in the past 12 months. Specifically, Mr. Lazare states:

364 While use of the 12 month peak magnifies the importance of the customer's
365 peak as a signal to control demands, it diminishes the need to control monthly
366 peak demands, which have no effect on the Distribution Capacity Charge as
367 long as they remain below the 12 month peak. (Staff Exhibit 5.0, p. 31)
368

369 Please respond.

370 A. First, Mr. Lazare is correct that basing charges on Distribution Capacity magnifies the
371 importance of the customer's peak demand as the basis for a signal to control demands.
372 Indeed, cost of service studies (including the one used in this proceeding) use a non-
373 coincident peak demand for the year to allocate distribution costs. This method
374 recognizes that it is the annual peak demand that drives distribution investment. Use of
375 Distribution Capacity, rather than the customer's monthly peak demands, better follows
376 the manner in which costs were incurred (and assigned). Next, while there is an
377 emphasis on the customer's annual peak, customers still have an incentive to keep peak
378 demands in other months low. Twelve months following the customer's setting of a
379 peak demand, the customer's next highest demand will become the new Distribution
380 Capacity. Customers still have an incentive to pay attention to their demand to set a
381 lower demand for the future. Third, one year from now, a customer may have the same
382 amount of demand as it has today. Monthly demands are of little consequence once the
383 maximum demand for a distribution circuit is set. The equipment in that circuit will still
384 need to serve the expected maximum demand. What matters more than monthly peaks

385 is the maximum potential for the peak. Fourth, use of the Distribution Capacity as the
386 basis for a Distribution Capacity Charge ensures that higher load factor customers do
387 not subsidize lower load factor customers. If the Distribution Capacity were discarded
388 in favor of the monthly maximum demand, the unit rate would increase. Under the
389 Company's cost based rate design methodology shown in IP Exhibit 6.10, using the
390 smaller maximum monthly demand would increase the unit rate. Thus, a high load factor
391 customer would likely pay more under Mr. Lazare's method than the low load factor
392 customer.

393 A simple example illustrates this point. Assume two customers are on the same
394 circuit. The first customer has a peak demand of 2 MW around the clock (100% load
395 factor). The other customer also has a peak demand of 2 MW, but in 11 months of the
396 year, only 500 kW is used. Thus, for the circuit, a total deliverability of 4 MW is
397 needed. Further assume that the annual revenue requirement is \$100,000 for the
398 distribution system. Under the Distribution Capacity approach, each customer would
399 pay the Company the same amount for delivery service, or \$50,000 (ignoring for the
400 moment the Demand Charge). This is appropriate since each customer contributed
401 equally to the need for the Company to install 4 MW of distribution capacity. Under
402 Mr. Lazare's approach of using monthly maximum demand, the high load factor
403 customer would pay \$76,190 per year while the second customer would only pay
404 \$23,810. The result is that customer 1 provides a subsidy to customer 2, and that
405 customer 1 would now have an incentive to reduce demand to lower the total cost
406 burden, while customer 2 has less of an incentive to control his annual peak demand. In

fact, under Mr. Lazare's maximum monthly demand approach, customer 2's maximum annual demand would have to reach 18,500 kW before customer 2's payment to the Company equaled that paid by customer 1. Of course, at this demand level, total circuit system demand would be 20,500 kW and customer 1 would be contributing less than 10% to the circuit peak demand. See IP Ex. 6.13.

34. Q. Mr. Lazare also mentions that the Commission has recently moved away from ratchet demand rates, citing a ComEd and an Ameren case. How do these cases differ from what the Company is proposing?

A. In both cases, the utilities appeared to be proposing to recover the entire delivery service charge through rates that were subject to a demand ratchet. IP is proposing only to recover the cost of local primary and secondary voltage systems through the Distribution Capacity Charge. Customers that pay the Distribution Capacity Charge are also subject to the Demand Charge, which is based on the customer's monthly maximum demand. Thus, customers still have an immediate incentive to monitor their monthly maximum demands. Further, the proposed SC110 Distribution Capacity Charge is similar to the Distribution Capacity Charge in existing bundled rates for demand metered customers.

V. Standby Capacity Requirement

35. Q. Have you reviewed IIEC witness Stephens' and Staff witness Haas' testimony regarding the Company's proposed standby capacity requirement?

A. Yes. Mr. Stephens and Mr. Haas both object to the tariff provision that specifies that if a self-generation customer using delivery services for stand-by exceeds its standby

429 capacity, the customer will then be charged an amount equal to three times the
430 otherwise applicable demand charges for the excess demand. Both witnesses also
431 object to use of billing determinants that they contend differ from those used for all other
432 customers.

433 36. Q. How do you respond to the criticisms of the charges applicable when a self-generation
434 customer exceeds its standby contract amount?

435 A. Under IP's proposal, if a customer exceeds the standby contract capacity in any
436 amount, the customer would be billed 3 times the otherwise applicable demand charges
437 for the excess demand. The Company proposed this provision to give customers an
438 incentive to choose the level of standby capacity that fits their particular situation.
439 Without the provision, the Company believes that customers would have an incentive to
440 choose a standby capacity value that is lower than what their actual delivery service
441 needs would be if their self-generation facilities went off-line. However, given the
442 difficulty in predicting exactly the appropriate standby capacity level, the Company now
443 proposes that as long as the customer's demand does not exceed the standby capacity
444 value by more than 10%, the three times charge will not apply. However, if the
445 customer's actual demand exceeds the standby capacity, the standby capacity will still
446 be reset to equal the customer's new actual demand. Further, if a new standby capacity
447 value is established, the company will review the customer's standby capacity
448 requirement after 12 months, based on the customer's demands in the intervening
449 period and its connected load, to determine if the customer's standby requirement
450 should be lowered.

451 37. Q. How do you respond to the argument that standby customers are being treated
452 differently (i.e., use of different billing determinants) than other customers?

453 A. These customers have different billing determinants because they operate differently than
454 other customers. As stated in my direct testimony, in the absence of the standby
455 capacity requirement, the customer would receive standby service for his full load, but
456 only pay for a portion of the cost. The standby capacity requirement helps ensure that
457 other customers do not subsidize the delivery service standby customer. In essence, the
458 standby capacity requirement is like an insurance payment and requires self-generation
459 customers to pay for the delivery service that they are receiving. Whether or not the
460 delivery service system was actually used by the customer to provide energy to its
461 facilities, the insurance was still provided.

462 38. Q. What about the fact that the non-self-generation customer is billed for delivery service
463 based on a non-ratcheted demand, while the self-generation customer is billed based on
464 a ratcheted demand?

465 A. For billing determinants that use the customer's twelve-month maximum demand, billing
466 determinants established using the customer's standby contract capacity and those using
467 the customer's Distribution Capacity will likely be similar. The customers with self-
468 generation on the Company's system appear to have established their maximum
469 distribution system peak in the past 12 months. Thus, for those customers, their
470 standby capacity and their Distribution Capacity may be identical. However, for billing
471 determinants that otherwise would use the monthly maximum demand (i.e., Demand
472 Charge) if the customer did not have generation, the standby customer would pay more

473 for Delivery Service. To address this issue, the Company now proposes to use the self-
474 generation customer's standby capacity multiplied by a load diversity factor to adjust
475 the customer's standby capacity to approximate a monthly maximum demand. Use of a
476 diversity factor is consistent with the approach used in the Company's SC 22, Standby
477 Service, and effectively converts the customer's standby capacity to a billing
478 determinant that is more representative of the monthly maximum demand. The
479 adjustment will only apply to the customer's billing determinants used for the Demand
480 Charge.

481 39. Q. Please describe how the load diversity factors were developed.

482 A. The factors were taken from the load profile workpapers associated with Rider TC.
483 For higher load factor customers, information from profile 601 (SC 24) will be used.
484 For other large customers (over 1 MW), profile 501 (SC 21) will be used. For
485 customers under 1 MW, profile 407 (SC 19 - miscellaneous) will be used. The
486 resulting diversity factors were developed by taking the average of the monthly
487 maximum demands divided by the maximum annual demand. The diversity factors are
488 85%, 80%, and 75%, respectively. These factors have been applied to the Standby
489 Capacity Requirement for purposes of calculating the customer demand charges
490 reflected in IP Ex. 6.8.

491 40. Q. How will you determine which load diversity factor applies to a customer?

492 A. The determination will be based on an estimate of the customer's load factor assuming
493 that the customer's generation were idle for the year. Customers with a 50% or better

494 load factor will fall under the SC 24 diversity factor, while customers with lower load
495 factors will have the SC 21 diversity factor applied.

496 41. Q. Mr. Haas appears to oppose use of the standby capacity requirement even for
497 establishing the billing determinant for the Transformation Capacity charge. What is
498 your response?

499 A. I disagree with Mr. Haas on this point. At a minimum, the standby capacity requirement
500 should apply fully to the Transformation Capacity Charge in SC 110, section 6.C(5).
501 Customer transformers or substations must be sized to serve the customer's maximum
502 expected demand at any single moment. Use of a twelve month maximum demand may
503 not appropriately reflect the self-generation customer's expected maximum demand that
504 could be placed on the delivery system. The standby capacity requirement provides the
505 appropriate basis to bill for the Transformation Capacity Charge.

506 42. Q. Mr. Haas also states that IP has failed to consider load diversity among self-generation
507 customers and their benefits provided to the delivery system. Please comment.

508 A. Mr. Haas believes that it is unreasonable to make standby customers responsible for
509 paying for the amount of potential usage that the customer would be drawing from the
510 grid if self-generation did not exist. Mr. Haas also provides an example of 100
511 customers who install on-site generation to serve a portion of their load, in order to
512 demonstrate that these are diversity benefits of having many self-generation customers
513 connected to the delivery grid. Mr. Haas may not be familiar with the IP system and the
514 number of self-generation customers connected to the grid. At this time, IP only has 9
515 self-generation customers, spread across its system of nearly 800 distribution circuits,

516 so these customers would not provide any load diversity benefits. The self-generation
517 customer places the same planning burden on the Company as do other customers.
518 The level of investment in distribution facilities to provide, or be prepared to provide,
519 delivery service to these customers is the same. It would be irresponsible for
520 distribution planners to assume that a customer's generation facility would be running at
521 the time of the local circuit peak. If the planners were to do so, they would do so at the
522 risk of a degradation in reliability.

523 43. Q. Mr. Haas believes that IP has proposed the standby capacity requirement as a means to
524 mitigate the risk of revenue lost to the Company or an affiliate due to additional
525 proliferation of self-generation (Staff Exhibit 9.0, p 6-7). Please comment.

526 A. The Company proposed the standby contract requirement in order to recover the
527 Company's distribution system costs of backing up the load that is served by a
528 customer's self-generation equipment, but that is not isolated from the Company's
529 distribution system. As it stands today, the Company's other customers are paying a
530 portion of the cost of standing by ready to provide delivery service to the customer with
531 self-generation. The Company is simply attempting to recover the cost of providing
532 service from those who impose the cost on the Company.

533 44. Q. Can you provide an example to illustrate the points raised above?

534 A. Yes. Consider a hypothetical similar to the one discussed in connection with the
535 Distribution Capacity charge. Assume a circuit serves two customers, each with a load
536 (demand) of 2,000 kW. Customer 1 has generation that serves all of its load, and relies
537 on the Company's distribution system in the event of a self-generation outage. Customer

2 does not have self-generation. The revenue requirement associated with the distribution system needed to serve the 4,000 kW demand is \$8,000 per month (\$96,000 per year), which generates a demand price of \$2.00 per kW-month.

Under the Company's proposed standby capacity approach, Customer 1 and Customer 2 would each pay \$4,000 per month. This approach does not encourage or discourage customer self-generation, but merely seeks to recover the cost of providing delivery service equitably from each customer.

Under Mr. Haas' approach, Customer 2 would be responsible for the full \$8,000 of monthly charges although the Utility's revenue requirement associated with serving his load would only be one-half the amount (\$4,000). Customer 1, while necessitating the same investment in delivery systems as Customer 2, would pay nothing unless this customer's generation were to be off-line in a particular month. This approach creates a \$4,000 subsidy to be paid by Customer 2 for costs which Customer 1 should be responsible.

45. Q. Does the Company oppose self-generation facilities?

A. No, it does not. On this point, we agree with Mr. Cooper's rebuttal testimony in Docket No. 00-0802 where he stated:

As indicated above, the Company's interests are in a fair and equitable recovery of its delivery costs from each of its customer classes. Again, it is not the Company's intent to alter the economics of self-generation. The Company's only intent is to implement cost-causation and recovery principles. The Company recognizes that, if self-generation customers are obligated to pay costs that they cause, self-generation may not be as attractive as would be the case if they could avoid those costs and get what amounts to free insurance. This does not indicate any problem with the Company's proposal. Rather, it suggests that failure to adopt

the Company's proposal would create a false incentive for customers to self-generate, at the expense of those who do not.

VI. Rider PRS

46. Q. Have you considered IIEC witness Stephens' criticisms of Rider PRS?

A. Yes. The Company has decided to withdraw Rider PRS as originally proposed.

Instead, the Company proposes to retain the provisions found in current Section 13 of

SC 110 as the substance for Rider PRS.

47. Q. Does this conclude your prepared rebuttal testimony?

A. Yes it does.